

LONG TERM FINANCIAL PLAN 2023 - 2032





Our Vision

Collaborating for a regional Circular Economy

Our Mission

To deliver sustainable waste management options for members

Acknowledgement of Country

The Mindarie Regional Council acknowledges the Traditional Custodians of the land we are working on, the Whadjuk people. We would like to pay respect to the Elders of the Noongar nation, past, present and future, who have walked and cared for the land. We acknowledge and respect their continuing culture and the contributions made to the life of this region.





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The Mindarie Regional Council

The Mindarie Regional Council (MRC) is a regional local government which was constituted under the Local Government Act 1960 (LG Act 1960), in 1987.

In 1981, the Cities of Perth and Stirling and the Shire of Wanneroo jointly acquired 432 hectares of land at Lot 17 Marmion Avenue, Mindarie as a suitable future site for the development of a landfill for the disposal of the region's waste materials.

The MRC was established as the vehicle which would manage the disposal of those member councils' waste materials, and approval for the development of a landfill and associated infrastructure on 251 hectares of the land bought previously was received from the Environmental Protection Authority in 1990.

That 251 hectares within Lot 17 and fronting Marmion Avenue became the subject of a lease to the MRC at that time, with the owners retaining possession of the balance of the land. The leased area was entitled "Tamala Park" and developed as a landfill, which first received waste from the City of Perth and Shire of Wanneroo in 1991.

Since that time the Towns of Cambridge, Victoria Park and Vincent (formed through a restructure of the City of Perth in 1996) commenced disposal at site, and the Cities of Stirling and Joondalup commenced disposal in 1999.



Any reference to member council means a constituent municipality whose district is included in the regional district of the MRC

City of Wanneroo

City of Joondalup

City of Stirling

Town of Cambridge

City of Vincent

City of Perth

Town of Victoria Park

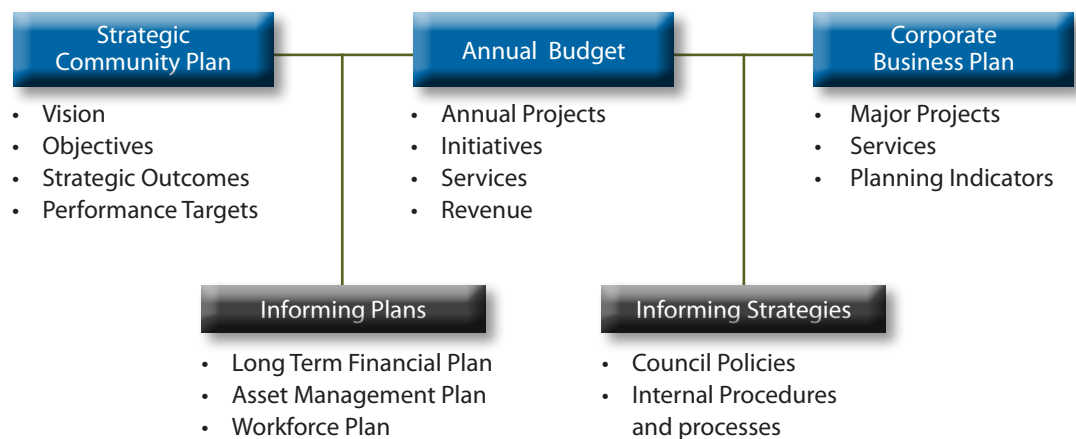
The Integrated Planning Framework

The Long Term Financial Plan 2023-2032 (LTFP) is an informing strategy within the Integrated Planning Framework (IPF). The LTFP is a planning tool developed to estimate the financial effect of the activities/ services the MRC proposes to undertake over the longer term to achieve its strategic objectives. It ensures the MRC is optimising its resource allocation and maximising its benefit to its members and the general public. Such a document will safeguard the MRC's financial assets through control of its capital investments, as well as its revenue and expenditure, and enforce accountability through transparency of future decisions. It is a dynamic tool encompassing both its operating activities and capital outlays over the 10-year period. Price and growth drivers are used to ensure the LTFP is in line with industry wide assumptions and the future social and economic environment.

The LTFP is based upon the MRC's Strategic Community Plan 2023 – 2032 (SCP). Aligning the LTFP needs around the MRC's service delivery, future endorsed projects and initiatives and the asset life cycle will ensure asset needs are met as service and project requirements change.

This LTFP will be reviewed annually to make necessary changes in order to ensure continuity and compliance with the requirements under the existing IPF.

The chart below represents the relationships between the Strategic Community Plan, Corporate Plan, Long term Financial Plan, the Annual Budget and other informing plans including this AMP.



The Long Term Financial Plan

The financial information in the LTFP is based on the best available information at the time of writing the report and will be subject to changes throughout the year as more current market data is released.

Federal Government 2023/24 Budget

The federal government delivered its budget on 9th May 2023.

“The global economic outlook has deteriorated and is highly uncertain. High inflation and rising interest rates will see the weakest 2 years for the global economy in over 2 decades, outside of the Global Financial Crisis and the pandemic. Tighter financial conditions associated with recent banking strains in the United States and Europe are a further drag on growth and add more uncertainty to the global outlook.

The Australian economy is impacted by these challenges, but it is well-placed to navigate them. The unemployment rate is near 50-year lows, wages growth has picked up, and national income is being supported by elevated commodity prices. However, the global slowdown, persistent inflation and higher interest rates are expected to slow real GDP growth to 1½ per cent in 2023–24, before rising to 2¼ per cent in 2024–25. The unemployment rate is projected to remain low by historical standards, rising modestly to 4¼ per cent in 2023–24 and 4½ per cent in 2024–25.

Inflation has peaked and is moderating as global price shocks and supply constraints ease. While still elevated, inflation is expected to fall to 3¼ per cent in 2023–24 and return to the target band in 2024–25. The Government’s cost-of-living measures will directly reduce the CPI in 2023–24 and are not expected to add to broader inflationary pressures in the economy.”

Source: 2023/24 Federal Budget - Statement 2: Economic Outlook

State Government Budget 2023/24

“The Western Australian economy remains strong, with Gross State Product (GSP) expected to grow by 4.25% in 2022-23 – the strongest rate of growth since 2013-14. Despite challenging conditions in the global economy, economic growth is being boosted by a lift in exports across a range of mining commodities, along with agricultural exports following a record harvest.

Consumer price inflation remains elevated but appears to have peaked in the December 2022 quarter and is projected to ease to 3.5% by the June 2024 quarter as supply chain constraints continue to improve, weaker consumer demand cools inflation for goods, growth in the price of new housing moderates, and travel prices normalise.

Population growth is being supported by strong migration to the State since the re-opening of international borders, with the State’s population now expected to grow by 2% (around 56,000 people) in 2022-23 – above long-run average growth of 1.7%.

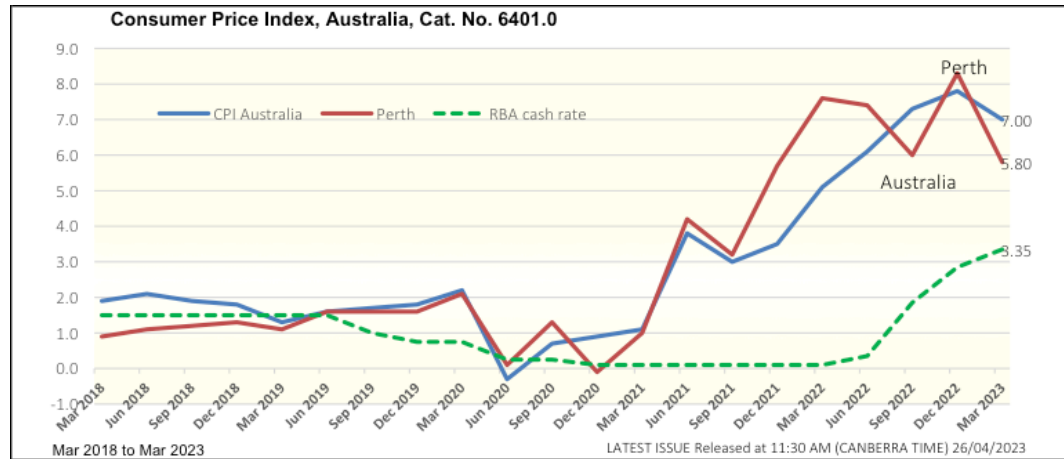
The number of Western Australians employed has stabilised at record levels, with employment in March 2023 reaching an all-time high of 1.53 million people. The unemployment rate is forecast to gradually rise from 3.5% in 2023-24 to 4.5% by 2025-26 (still well below the long-run average of 6.1%), as labour demand is outpaced by additions to the working age population.

Western Australian wages (as measured by the Wage Price Index, WPI) grew by 2.9% in 2022, up from growth of 2.2% recorded in 2021-22. While sustained labour demand in a tight labour market has supported the lift in base wages, businesses continue to use non-base wage means, such as bonuses and one-off payments, which are not captured in the headline WPI data.

Source 2023/24 Budget - Economic And Fiscal Outlook - Budget Paper No. 3 Table 1

Inflation as portrayed in the movements in the Consumer Price Index will be the focus in the community in the coming year. The Reserve Bank's efforts in trying to slow consumer consumption through interest rates has not had the desired outcome based on the December-to-December movements in the consumer price index as reflected in the graph below. The possibility of further rate rises by the RBA is anticipated.

The financial model uses the economic forecasts included in the State and Federal Budgets. It should be noted that both Federal and State forecasts changed their respective growth and cost indicators provided for the 2023/24 Budgets.



FORWARD ESTIMATES					
FEDERAL GOVERNMENT					
Federal Budget 2023/24	2022/23	2023/24	2024/25	2025/26	2026/27
Real gross domestic product	3.25%	1.50%	2.25%	2.75%	2.75%
Consumer Price Index	6.00%	3.25%	2.75%	2.50%	2.50%
Wage price index	3.75%	4.00%	3.25%	3.25%	3.50%
Unemployment rate	3.25%	4.25%	4.50%	4.50%	4.25%

[2023/24 Federal Budget - Statement 2: Economic Outlook - Table 1: Domestic economy forecasts](#)

STATE GOVERNMENT					
State Budget 2023/24	2022/23	2023/24	2024/25	2025/26	2026/27
Gross State Product	4.25%	2.25%	1.75%	2.00%	1.50%
Consumer Price Index	5.75%	3.50%	2.75%	2.50%	2.50%
Wage Price Index	3.75%	4.00%	3.75%	3.25%	3.00%
Unemployment Rate	3.50%	4.00%	4.25%	4.50%	4.50%
Population	2.00%	1.80%	1.70%	1.60%	1.60%

[2023/24 Budget - Economic And Fiscal Outlook - Budget Paper No. 3 Table 1](#)

Forward Estimates

Price Drivers

Preliminary Key Price Drivers applied are shown below.

Price Drivers	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Consumer Price Index Australia	6.0%	3.3%	2.8%	2.5%	2.5%	2.8%	2.6%	2.6%	2.6%	2.6%	2.6%
Source	2023/24 Budget - Budget Strategy and Outlook Budget Paper No. 1 - Table 1.1: Major economic parameters										
Consumer Price Index Perth	5.8%	3.5%	2.8%	2.5%	2.5%	2.8%	2.6%	2.6%	2.6%	2.7%	2.6%
Source	2023/24 State Budget - Economic and Fiscal Outlook - Budget Paper No. 3 Table 1										
WALGA - Local Government Cost Index	5.3%	3.3%	2.5%	2.5%	3.4%	2.9%	2.8%	2.9%	3.0%	2.9%	2.9%
Source	WALGA Economic Briefing March 2023										
Wage Price Index	3.8%	4.0%	3.3%	3.3%	3.5%	3.5%	3.4%	3.4%	3.4%	3.4%	3.4%
Source	2023/24 Budget - Budget Strategy and Outlook Budget Paper No. 1 - Table 1.1: Major economic parameters										
Wage Price Index WA	3.8%	4.0%	3.8%	3.3%	3.0%	3.5%	3.4%	3.3%	3.3%	3.4%	3.3%
Source	2023/24 State Budget - Economic and Fiscal Outlook - Budget Paper No. 3 Table 1										
Population Australia	1.6%	1.5%	1.5%	1.4%	1.4%	1.4%	1.3%	1.3%	1.3%	1.3%	1.2%
Source	ABS 3222.0 - Table B9. Population projections, By age and sex, Australia - Series B										
Population WA	2.0%	1.8%	1.7%	1.6%	1.6%	1.6%	1.6%	1.6%	1.6%	1.5%	1.5%
Source	2023/24 State Budget - Economic and Fiscal Outlook - Budget Paper No. 3 Table 1										
Population Perth	0.5%	1.5%	1.5%	1.6%	1.7%	1.6%	1.6%	1.6%	1.6%	1.5%	1.5%
Source	TABLE B9. Population projections, By age and sex, Australia - Series B										
Population - Mandarie Regional Council	2.0%	1.5%	1.5%	1.6%	1.7%	1.6%	1.6%	1.6%	1.6%	1.5%	1.5%
Source	TABLE B9. Population projections, By age and sex, Australia - Series B										
NATIONAL ECONOMIC AND SOCIAL INDICATORS											
Gross Domestic Product (GDP)	3.3%	1.5%	2.3%	2.8%	2.8%	2.3%	2.5%	2.6%	2.5%	2.5%	2.5%
Source	2023/24 Budget - Budget Strategy and Outlook Budget Paper No. 1 - Table 1.1: Major economic parameters										
Gross State Product WA	4.3%	2.3%	1.8%	2.0%	1.5%	1.9%	1.8%	1.8%	1.7%	1.8%	1.8%
Source	2023/24 State Budget - Economic and Fiscal Outlook - Budget Paper No. 3 Table 1										
Unemployment Australia	3.3%	4.3%	4.5%	4.5%	4.3%	4.4%	4.4%	4.4%	4.4%	4.4%	4.4%
Source	2023/24 Budget - Budget Strategy and Outlook Budget Paper No. 1 - Table 1.1: Major economic parameters										
Unemployment Western Australia	3.5%	4.0%	4.3%	4.5%	4.5%	4.3%	4.4%	4.4%	4.4%	4.4%	4.4%
Source	2023/24 State Budget - Economic and Fiscal Outlook - Budget Paper No. 3 Table 1										
OTHER PRICE DRIVERS											
Superannuation Contributions	0.5%	0.5%	0.5%	0.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Office Staff EBA	3.8%	4.0%	3.8%	3.3%	3.0%	3.5%	3.4%	3.3%	3.3%	3.4%	3.3%
Outside Workers EBA	3.8%	4.0%	3.8%	3.3%	3.0%	3.5%	3.4%	3.3%	3.3%	3.4%	3.3%
Source	Based on WA Wages Price Index										
INTEREST RATES - BORROWING and EARNINGS											
RBA Cash Management Rate	2.9%	3.5%	3.1%	2.4%	3.0%	3.0%	2.9%	2.8%	2.9%	2.9%	2.9%
Source	Current trends in Reserve Bank cash rate										
1 Month Banks' term deposits (\$10 000)	2.7%	3.2%	2.8%	2.2%	2.7%	2.7%	2.6%	2.6%	2.7%	2.7%	2.6%
3 months Banks' term deposits (\$10 000)	3.7%	4.4%	3.9%	3.1%	3.8%	3.8%	3.6%	3.6%	3.7%	3.7%	3.6%
12 months Banks' term deposits (\$10 000)	4.5%	5.4%	4.7%	3.7%	4.6%	4.6%	4.4%	4.3%	4.5%	4.5%	4.4%
Source	Based on RBA Cash Rate										
10 Year Bond Rate	4.7%	5.7%	5.0%	3.9%	4.8%	4.8%	4.6%	4.5%	4.7%	4.7%	4.7%
Source	National Bank Interest Rate Forecasts										
WATC 1 year borrowing rate	4.6%	4.4%	3.9%	3.6%	3.4%	2.6%	2.4%	2.3%	2.2%	2.1%	2.2%
WATC 5 year borrowing rate	4.6%	3.8%	3.6%	3.4%	3.2%	2.7%	2.6%	2.4%	2.3%	2.2%	2.4%
WATC 10 year borrowing rate	4.8%	3.9%	3.6%	3.5%	3.3%	3.2%	3.0%	2.8%	2.7%	2.5%	2.8%
WATC 15 year borrowing rate	5.1%	4.1%	3.8%	3.7%	3.6%	3.3%	3.2%	3.0%	2.8%	2.7%	2.9%
WATC 20 year borrowing rate	5.3%	4.5%	4.2%	4.1%	4.0%	3.6%	3.4%	3.2%	3.0%	2.9%	3.1%
Source	WA Treasury Corporation										

Net current assets

The overall financial position is usually reflected in the net current assets reported in the annual financial report. This is usually referred to as the annual surplus/(deficit) as it arises from all of the financial transactions of the MRC in any one financial year. That end result includes funds raised in the year that are not applied and carried forward (both operating and capital) into the next budget.

Exclusions

There are projects and facilities from the Council adopted Strategic Community Plan (SCP) that are not sufficiently detailed at this stage and therefore are not included in these estimates. They will be incorporated into future plans once transparency around timing, revenue, expenditure and capital is known.

These include -

- Details of the full potential liability for site mitigation post the closure of the landfill cell,
- Potential ongoing costs for site maintenance post closure,
- The extent of staff terminations post closure,
- Operating and capital requirements for FOGO,
- Potential waste initiatives and other revenue generating options subject to Council endorsement.

The Corporate Business Plan (CBP) identifies a number of strategic activities to be implemented in the next two years. These activities will identify the extent of the Council's financial obligations going forward.

Subject to these activities being finally developed and delivered, it is recommended that the Council act conservatively and defer any decision on the surplus allocation for at least 12 months. This will ensure the Council has sufficient funds and will not be required to seek funding from the members.

Financial risks

These estimates are sensitive to movements on price and supply chain issues. The current rising inflation and upward movement of interest rates means the impact of price and interest drivers is far greater on upward movements, as opposed to reductions. These potential rapid upward movements create a financial risk to the MRC and the projects in these estimates.

These estimates have a negative impact arising from price movements however, the impact of the overall position is negated as many revenue streams use CPI as the determination of increases which offsets the downside on costs. It is considered that price movements will be more volatile than interest rates.

Many of the potential projects which at this stage can not be quantified pose a substantial financial risk to the MRC. Caution should be exercised in reducing funds from the MRC which would be required to fund a number of projects, which at this stage are excluded from these estimates. This would also ensure members are not required to make further contributions.

Long Term Forecasts

These estimates reflect a high-level forecast based on the 2023/24 budget and extrapolated in future years using the economic assumptions above.

Financial Strategies and Principles

The forecasts assist the MRC's SCP by advising the financial capabilities of the MRC to deliver infrastructure and services to the member's and the general public. The CBP assists in the realisation of the MRC's vision in the medium term; it details the actions, services, operations and projects the MRC will deliver within a five-year period.

Other critical informing strategies associated with this LTFP are the Asset Management and Workforce Plans.

These estimates underpin the following principles:

- Continuous improvement in the financial capacity and sustainability of the MRC through:
 - Strengthening results to ensure long term financial sustainability.
 - No use of debt
 - Accumulate funds to meet cash flow demands.
- The maintenance of a fair and equitable fee structure.
- Maintaining or improving service level standards.
- Maintenance of cash reserves for future commitments.
- Maintaining/increasing funding for asset maintenance and renewal.
- Fees and charges are determined upon an equitable basis. A key element of the financial strategy is to achieve an as low as practical gate fee and to minimise the financial burden placed on members whilst also maintaining tight control of costs so as to achieve zero deficit year on year.

These estimates draw out issues associated with the volume of funds required to balance budgets in future years and the financial structure arising from those estimates.

Financial Statements

The following Financial Statements have been prepared for the ten years covered in this LTFP. These estimates have been prepared on the basis of the assumptions addressed previously in this document.

Statement of Comprehensive Income by Nature/Type

Identifies the inputs by nature/type of the revenue or expense. Descriptions are defined by Regulation under the Local Government Act WA 1995.

The Statement of Comprehensive Income is prepared on an accrual basis. This process recognises income as it is earned and expenses as they are incurred. In addition, it makes adjustments for unearned income, credit sales, pre-payments, accrued expenses and non-cash provisions (i.e. depreciation and leave entitlements). This method provides a more accurate reflection of the transactions which actually occurred during the accounting period and is a better reflection of the actual business activities undertaken by the MRC. Depreciation, which is an expense charged in the Statement of Comprehensive Income, reflects the value of capital assets consumed during the accounting period.

Statement of Financial Activity

This statement summarises the operating, capital, debt and reserves transactions. It utilises the same reporting procedures required whilst formulating the MRC's Annual Budget under the Local Government Act WA 1995. The plan identifies the funds necessary to balance the budget in each financial year through the collection of gate fees.

Statement of Financial Position (Balance Sheet)

The purpose of the Statement of Financial Position is to provide a "snap-shot" of the overall financial position of the MRC. This statement is constructed according to well defined accounting principles which are embodied in the Australian Accounting Standards. The member equity in the MRC can be calculated by deducting total liabilities from total assets.

The Statement discloses transactions as current and non-current assets, and current and non-current liabilities and equity.

Summary

The MRC's forward estimates is a planning tool that has been developed to map and maintain the financial sustainability of the MRC into the future. It is a mechanism in determining financial projections for the period 2023/24 to 2032/33.

It has been prepared based on a number of objectives and assumptions that are outlined in this document. Strategies, priorities, issues, and risks are all dynamic influences in relation to any planning and as such the estimates are reviewed and adjusted annually to reflect material changes.

These estimates are set against economic uncertainty and will be reviewed every twelve months to reflect the prevailing economic conditions and changing demands placed on the MRC. Consideration has been given to the economic drivers that will influence the future cost of providing infrastructure, facilities and services for the period 2023/24 to 2032/33. The values disclosed in this LTFP represent estimated future prices and costs.

The long-term financial estimates are an integral part of MRC's strategic planning process, informing the CBP which activates SCP objectives. It indicates the MRC's long-term financial sustainability, allows early identification of financial issues and their longer-term impacts.

The purpose of these estimates presents a financial analysis of all strategic objectives and strategies set out in the integrated planning framework documents over a ten-year period. It is an integral part of the MRC's strategic planning process and is aligned to other core planning documents, including the SCP and the CBP.

These estimates address the operating and capital needs placed on the MRC over the next 10 years. It also shows the linkages between specific plans and strategies and enhances the transparency and accountability of the MRC to its members.

This LTFP is sensitive to movements on price and borrowing interest rates. Increasing inflation and interest rates means the impact of price and interest drivers is far greater on upward movements, as opposed to reductions. These potential rapid upward movements create a financial risk to the MRC and the projects in this LTFP. These estimates have an adverse impact arising from price movements however, the impact of the overall position is negated as many revenue streams use CPI as the determination of increases which offsets the downside on costs.

The LTFP shows a balanced budget for each financial year, shown in Statement of Financial Activity. The net operating result, shown in the Statement of Comprehensive Income, shows an improving result from 2023/24 until the closure of the refuse site when revenue will cease.

Declining results are noted after 2029/30, arising from loss of revenues against rising costs, specifically depreciation on property, plant and equipment.

This LTFP represents a financial solution to meeting the competing demands of services and facilities to its members and the general public. There are numerous ways in which the MRC can achieve its objectives. This LTFP balances the funding needs of renewal and new infrastructure assets, existing services against revenue expectations, reasonable fees, and the use of accumulated funds held in reserve accounts.

The LTFP will be continuously reviewed to reflect the prevailing economic conditions and evolving demands. Consideration has been given to the economic drivers that will influence future costs of providing facilities and services. The values disclosed in the LTFP represent estimated future prices and costs. The LTFP addresses the MRC's operating and capital requirements from 2023/24 to 2032/33.

These estimates underpin the following principles:

- Continuous improvement in the financial capacity and sustainability of the MRC through:
 - Strengthening results to ensure long term financial sustainability.
 - No use of debt
 - Accumulate funds to meet cash flow demands.
- The maintenance of a fair and equitable fee structure.
- Maintaining or improving service level standards.
- Maintenance of cash reserves for future commitments.
- Maintaining/increasing funding for asset maintenance and renewal.
- Fees and charges are determined upon an equitable basis. A key element of the financial strategy is to achieve as low as practical gate fee and to minimise the financial burden placed on members whilst also maintaining tight control of costs so as to achieve zero deficit year on year.

At the time of compiling this report the world is seeing the economic consequences of the pandemic and the “recovery” of the local economy remains an unknown factor. Supply chain issues will increase the financial risks now and in the immediate future.

The MRC’s activities are subject to a variety of risks that have been considered in preparing these estimates. Users of this information should be aware that there are inherent risks associated with the outcomes reported, as circumstances (i.e., change in legislative requirements) may bring about changes that could materially affect the outcome and projected results of the estimates.

For specific projects, the ability to accurately quantify the financial risks over a long period is hampered by uncertainties surrounding the Waste to Energy and the Food Organic Green Organics tenders and contributions from State and Federal governments.

These estimates are set against economic uncertainty and will be reviewed every 12 months to reflect the prevailing economic conditions and demands placed on the MRC. Consideration has been given to the economic drivers that will influence the future cost of providing infrastructure, facilities and services for the period 2023/24 to 2032/33. The values disclosed in these estimates represent estimated future prices and costs.



Statement of Comprehensive Income

Notes	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Revenues										
Operating grants/subsidies/contributions	4,656,518	4,784,806	4,906,160	5,027,514	5,166,204	5,301,427	5,440,117	-	-	-
Fees and Charges	32,832,723	33,737,274	34,592,929	35,448,584	36,426,475	37,379,921	38,357,812	959,047	984,661	1,010,276
Interest earnings	1,659,800	1,659,800	1,659,800	1,659,800	1,659,800	1,659,800	1,659,800	165,980	165,980	165,980
Other Revenue	95,000	97,617	100,093	102,569	105,398	108,157	110,987	-	-	-
Operating Revenue	39,244,041	40,279,497	41,258,982	42,238,467	43,357,877	44,449,305	45,568,716	1,125,027	1,150,641	1,176,256
Expenses										
Employee costs	(5,536,680)	(5,742,511)	(5,929,192)	(6,105,315)	(6,315,420)	(6,525,085)	(6,735,929)	(118,544)	(122,415)	(126,370)
Material and Contracts	(18,348,818)	(18,870,364)	(19,356,316)	(19,848,160)	(20,411,957)	(20,964,090)	(21,530,942)	(1,086,089)	(1,130,594)	(1,176,717)
Utilities (gas elect water)	(718,250)	(738,053)	(756,487)	(775,399)	(797,151)	(818,203)	(839,613)	(847,380)	(870,118)	(893,061)
Depreciation/Amortisation	(10,850,978)	(10,497,781)	(9,836,380)	(9,009,605)	(9,150,435)	(9,287,742)	(10,035,388)	(4,315,207)	(4,332,610)	(4,132,733)
Insurance	(620,200)	(637,262)	(653,191)	(669,519)	(687,927)	(706,024)	(724,308)	(428,811)	(420,888)	(404,013)
Finance/borrowing costs	(1,097,123)	(1,118,373)	(1,138,297)	(1,158,398)	(1,181,372)	(1,203,771)	(1,226,745)	(328,288)	(328,288)	(328,288)
Other expenses	(320,950)	(329,866)	(338,107)	(346,544)	(356,183)	(365,583)	(375,222)	(322,706)	(331,404)	(14,144)
Operating Expenses	(37,492,999)	(37,934,210)	(38,007,970)	(37,912,940)	(38,900,445)	(39,870,498)	(41,468,147)	(7,447,024)	(7,536,316)	(7,075,326)
Profit(Loss) - normal operations	1,751,042	2,345,287	3,251,012	4,325,527	4,457,432	4,578,807	4,100,569	(6,321,997)	(6,385,675)	(5,899,070)
Other										
Non-operating grants/contributions	50,000	-	-	-	-	-	-	-	-	-
Profit on asset disposals	1,000	-	-	-	-	-	-	-	-	-
Loss on asset disposals	(350,756)	-	-	-	-	-	-	-	-	-
	(299,756)	-	-	-	-	-	-	-	-	-
Net result	1,451,286	2,345,287	3,251,012	4,325,527	4,457,432	4,578,807	4,100,569	(6,321,997)	(6,385,675)	(5,899,070)
Other Comprehensive Income										
Changes in asset revaluation surplus	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-
Total comprehensive income	1,451,286	2,345,287	3,251,012	4,325,527	4,457,432	4,578,807	4,100,569	(6,321,997)	(6,385,675)	(5,899,070)

This statement is to be read in conjunction with the accompanying notes.

Cash Backed Reserves

Cash Reserves hold funds restricted for the purpose for which the Reserves have been established.

RESERVE ACCOUNTS	Notes	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	Indexed values 2032/33
Site rehabilitation reserve											
<i>to be used to fund the rehabilitation following the closure of the landfill.</i>											
Opening Balance		17,056,651	18,479,966	18,999,266	19,419,166	19,947,366	20,493,966	21,030,866	21,571,366	22,145,166	22,731,966
Interest earnings		654,480	519,300	419,900	528,200	546,600	536,900	540,500	573,800	586,800	597,900
Transfers to		768,835	-	-	-	-	-	-	-	-	-
Transfers from		-	-	-	-	-	-	-	-	-	-
		18,479,966	18,999,266	19,419,166	19,947,366	20,493,966	21,030,866	21,571,366	22,145,166	22,731,966	23,329,866
Capital expenditure reserve											
<i>to be used to fund ongoing capital expenditure requirements.</i>											
Opening Balance		1,830,791	2,421,759	1,262,859	1,035,459	394,159	427,900	-	-	-	-
Interest earnings		80,968	68,100	27,900	28,200	10,800	11,600	-	-	-	-
Transfers to		1,725,000	1,575,000	1,425,000	1,425,000	765,341	-	-	-	-	-
Transfers from		(1,215,000)	(2,802,000)	(1,680,300)	(2,094,500)	(742,400)	(439,500)	-	-	-	-
		2,421,759	1,262,859	1,035,459	394,159	427,900	-	-	-	-	-
Carbon abatement reserve											
<i>to be used to fund carbon abatement projects.</i>											
Opening Balance		491,076	511,076	525,476	537,076	551,676	566,776	581,576	596,476	612,376	628,576
Interest earnings		20,000	14,400	11,600	14,600	15,100	14,800	14,900	15,900	16,200	16,500
Transfers to		-	-	-	-	-	-	-	-	-	-
Transfers from		-	-	-	-	-	-	-	-	-	-
		511,076	525,476	537,076	551,676	566,776	581,576	596,476	612,376	628,576	645,076
SUMMARY											
Opening Balance		19,378,518	21,412,801	20,787,601	20,991,701	20,893,201	21,488,642	21,612,442	22,167,842	22,757,542	23,360,542
Interest earnings		755,448	601,800	459,400	571,000	572,500	563,300	555,400	589,700	603,000	614,400
Transfers to		2,493,835	1,575,000	1,425,000	1,425,000	765,341	-	-	-	-	-
Transfers from		(1,215,000)	(2,802,000)	(1,680,300)	(2,094,500)	(742,400)	(439,500)	-	-	-	-
		21,412,801	20,787,601	20,991,701	20,893,201	21,488,642	21,612,442	22,167,842	22,757,542	23,360,542	23,974,942





Mindarie Regional Council

1700 Marmion Ave, Tamala Park WA 6030

Phone: (08) 9306 6303

Website: www.mrc.wa.gov.au